Financial Statements

For the year ended 31 December 2021



THE CORPORATION OF

THE TOWNSHIP OF McNAB/BRAESIDE

2473 RUSSETT DRIVE, ARNPRIOR, ONTARIO K7S 3G8

Management's Responsibility for the Financial Statements

The accompanying financial statements of the Corporation of the Township of McNab/Braeside (the "Township") are the responsibility of the Township's management and have been prepared in compliance with legislation, and in accordance with Canadian Public Sector Accounting Standards. A summary of the significant accounting policies is contained in Note 1 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Township's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

The Council meets with management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by MacKillican & Associates, independent external auditors appointed by the Township. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Township's financial statements.

Lindsey Lee

Chief Administrative Officer/Clerk

Kelly Coughlin

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For the year ended 31 December 2021

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INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers of the Corporation of the Township of McNab/Braeside.

Opinion

We have audited the financial statements of the Corporation of the Township of McNab/Braeside (the Township), which comprise the statement of financial position as at 31 December 2021, and the statement of operations and accumulated surplus, statement of changes in net financial assets (liabilities) and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Township as at 31 December 2021, and its financial performance and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards (PSAS).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Township in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Township's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Township or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Township's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located at *MacKillican's* website at: http://mackillicans.com/PDF/Auditors_Responsibilities.pdf. This description forms part of our auditor's report.

Chartered Professional Accountants,

Mac Killian + Associates

Licensed Public Accountants.

RENFREW, Ontario.

24 May 2022.

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Statement of Financial Position

As at 31 December 2021 (with 2020 figures for comparison)

		<u>2021</u>		<u>2020</u>
Financial assets:				
Cash and cash equivalents	\$	8,847,628	\$	6,218,930
Taxes receivable		876,852		1,137,366
Accounts receivable		194,990		279,473
	\$	9,919,470	\$	7,635,769
Liabilities:				
Temporary loans (Note 15)	\$	3,290,000	\$	3,290,000
Accounts payable and accrued liabilities		1,345,160		1,649,243
Deferred revenue - obligatory reserve funds (Note 7)		790,731		543,953
- other		593,120		629,283
Net long term liabilities (Note 4)		1,479,166		987,260
Landfill closure and post closure costs (Note 3)		610,307		542,351
	\$	8,108,484	\$	7,642,090
Net financial assets (liabilities)	\$	1,810,986	\$	(6,321)
Non-financial assets:				
Tangible capital assets (net)	\$	30,611,387	\$	30,215,143
Inventories of supplies	,	102,665	•	49,110
Prepaid expenses		34,237		27,957
1 1	\$	30,748,289	\$	30,292,210
Accumulated surplus	\$	32,559,275	\$	30,285,889
Accumulated surplus comprised of:				
Equity in tangible capital assets (Note 10)	\$	19,447,736	\$	18,772,420
Reserves and reserve funds		13,111,539		11,513,469
Total accumulated surplus	\$	32,559,275	\$	30,285,889

Statement of Operations and Accumulated Surplus

For the year ended 31 December 2021 (with 2021 budget and 2020 actual figures for comparison)

	2021 <u>Budget</u>	2021 Actual	2020 Actual
Revenue:	=		
Net municipal taxation	\$ 6,963,531	\$ 7,021,785	\$ 6,952,573
Ontario	677,434	980,575	876,314
Canada	1,950	35,751	700
Other municipalities		550	1,800
User charges, interest, penalties and other	610,639	863,559	704,475
Transfers from obligatory reserve funds	227,651	450,064	624,767
Investment income	<u>76,700</u>	72,650	78,533
	\$ <u>8,557,905</u>	\$ <u>9,424,934</u>	\$ 9,239,162
Expenses:			
General government	\$ 1,288,271	\$ 1,308,807	\$ 1,260,275
Protection to persons and property	1,832,091	1,759,420	1,627,455
Transportation services	2,268,751	2,135,196	2,003,844
Environmental services	990,721	895,015	1,000,537
Health services	24,500	22,040	20,953
Recreation and cultural services	1,164,774	904,288	772,422
Planning and development	201,234	126,782	81,191
	\$ <u>7,770,342</u>	\$ <u>7,151,548</u>	\$ <u>6,766,677</u>
Excess of revenue over expenses	\$ 787,563	\$ 2,273,386	\$ 2,472,485
Accumulated surplus at the beginning of the year	30,285,889	30,285,889	27,813,404
Accumulated surplus at the end of the year	\$ <u>31,073,452</u>	\$ <u>32,559,275</u>	\$ <u>30,285,889</u>

Statement of Changes in Net Financial Assets (Liabilities)

For the year ended 31 December 2021 (with 2021 budget and 2020 actual figures for comparison)

	2021	2021	2020
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Excess of revenue over expenses	\$ 787,563	\$ 2,273,386	\$ 2,472,485
Amortization of tangible capital assets Acquisition of tangible capital assets Loss (gain) on disposal of tangible capital assets	1,359,464 (2,284,594)	1,359,464 (1,900,582) 144,874	1,240,326 (3,216,578) 7
Consumption (acquisition) of inventory		(53,555)	(3,921)
Consumption (acquisition) of prepaid expenses		(6,280)	(9,699)
Increase (decrease) in net financial assets	\$ (137,567)	\$ 1,817,307	\$ 482,620
Net financial assets (liabilities) at the beginning of the year	(6,321)	(6,321)	(488,941)
Net financial assets (liabilities) at the end of the year	\$ <u>(143,888)</u>	\$ <u>1,810,986</u>	\$ <u>(6,321</u>)

Statement of Cash Flows

For the year ended 31 December 2021 (with 2020 figures for comparison)

	<u>2021</u>	<u>2020</u>
Cash flows from operating activities: Excess of revenue over expenses Add amortization which does not involve cash Change in landfill closure and post-closure costs Loss (gain) on disposal of tangible capital assets	\$ 2,273,386 1,359,464 67,956 144,874	\$ 2,472,485 1,240,326 67,401
	\$ 3,845,680	\$ 3,780,219
Net change in non cash working capital balances related to operations:		
Decrease (increase) in taxes receivable Decrease (increase) in accounts receivable Increase (decrease) in accounts payable and accrued liabilities Increase (decrease) in deferred revenue - obligatory reserve funds Increase (decrease) in deferred revenue - other Decrease (increase) in inventories of supplies Decrease (increase) in prepaid expenses	\$ 260,514 84,483 (304,083) 246,778 (36,163) (53,555) (6,280)	\$ (289,713) 208,313 (522,954) (159,055) (10,474) (3,921) (9,699)
	\$ 191,694	\$ (787,503)
Cash flows from operating activities	\$ 4,037,374	\$ 2,992,716
Cash flows from financing activities: Repayment of long term debt Proceeds from long term debt	\$ (55,803) 547,709	\$ (52,933)
Cash flows from (used for) financing activities	\$ 491,906	\$ (52,933)
Cash flows used for capital activities: Additions to tangible capital assets: General government Protection to persons and property Transportation services Environmental services Recreation services	\$ (132,780) (53,840) (1,462,888) (251,074)	\$ (22,685) (506,059) (2,609,000) (27,285) (51,549)
Cash flows used for capital activities	\$ (1,900,582)	\$ (3,216,578)
Increase (decrease) in cash and cash equivalents during the year Cash and cash equivalents at the beginning of the year	\$ 2,628,698 6,218,930	\$ (276,795) 6,495,725
Cash and cash equivalents at the end of the year	\$ 8,847,628	\$ 6,218,930

Notes to the Financial Statements

For the year ended 31 December 2021

1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Corporation of the Township of McNab/Braeside are the representation of management prepared in accordance with generally accepted accounting standards for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The focus of PSAB financial statements is on the financial position of the Township and changes thereto. The Statement of Financial Position reports financial assets and liabilities. Financial assets are available to provide resources to discharge existing liabilities or finance future operations. Municipal position represents the financial position of the Township and is the difference between financial assets and liabilities. This information explains the Township's overall future revenue requirements and its ability to finance activities and meet its obligations.

(a) Reporting Entity

- (i) The financial statements reflect financial assets, liabilities, operating revenues and expenditures, reserves, reserve funds, and changes in investment in tangible capital assets of the Township. The reporting entity is comprised of all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the Township and which are owned or controlled by the Township. Interdepartmental and organizational transactions and balances between these organizations are eliminated.
- (ii) Accounting for County and School Board Transactions The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the county and school boards are not reflected in the municipal fund balances of these financial statements.

(iii) Trust funds:

Trust funds and their related operations administered by the Township are not consolidated in these financial statements.

(b) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period in which transactions or events occurred that gave rise to the revenue; expenses are recognized in the period goods or services are acquired and a liability is incurred or transfers are due.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed.

(c) Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenue over expenses, provides the change in net financial assets for the year.

Notes to the Financial Statements

For the year ended 31 December 2021

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) Tangible Capital Assets

(i) Tangible capital assets (TCAs) are recorded at cost, which include all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Where the cost was not readily determinable, the assets were valued at their current fair market value and then discounted back to their in-service date using the Consumer Price Index (CPI). Land for road segments is valued at \$1.00 per segment. All other land is valued at cost. Where cost was not readily determinable, the land was given a value of \$1.00 per segment. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	15 - 40 years
Buildings	10 - 50 years
Machinery and equipment	4 - 30 years
Vehicles	5 - 20 years
Linear assets	10 - 30 years

Amortization is charged at 50% in the year of acquisition and in the year of disposal. Capital work in progress is not amortized until it is put into service.

The Township has a capitalization threshold of \$5,000, so that individual TCAs of lesser value are expensed, unless they are pooled because, collectively, they have significant value, or for operational reasons.

(ii) Contribution of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expenditure equal to the net book value of the assets as of the date of transfer.

(iii) Inventories

Inventories held for consumption are recorded at the lower of cost or replacement cost.

(iv) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

(e) Investment Income

Investment income earned on current funds (other than obligatory reserve funds) is reported as revenue in the period earned. Investment income earned on externally restricted funds is added to the fund balance and forms part of the respective deferred revenue balance.

(f) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or are the result of a direct financial return.

Government transfers are recognized in the financial statements in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

Notes to the Financial Statements

For the year ended 31 December 2021

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(g) Deferred Revenue

Certain amounts are received pursuant to regulations or agreement and may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recognized as revenue in the fiscal year the related expenditures are incurred or services performed.

(h) Deferred Revenue - Obligatory Reserve Funds

The Township receives restricted contributions under the authority of provincial and federal legislation and Township by-laws. These funds by their nature are restricted in their use and, until applied to applicable costs, are recorded as deferred revenue. Amounts applied to qualifying expenditures are recorded as revenue in the fiscal period they are expended.

(i) Use of Estimates

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year. Actual results could differ from these estimates. Significant estimates include the allowance for doubtful taxes, landfill closure and post closure costs and amortization.

(j) Cash and Cash Equivalents

Cash and cash equivalents are comprised of cash on hand and in bank and investments due no greater than three months from the date of acquisition or that are cashable on demand.

(k) Revenue Recognition

Taxation revenue consists of non-exchange transactions. It is recognized in the period to which the assessment relates and reasonable estimates of amounts can be made. Annual revenue also includes adjustments related to reassessments or appeals related to prior years. Other revenue relates to licensing fees, fees for use of various programming, and fees imposed based on specific activities. Revenue is recognized when the activity is performed or when the services are rendered.

(1) Financial Instruments

Financial instruments include cash and cash equivalents, accounts receivable, temporary loans, accounts payable and accrued liabilities and net long term liabilities. Unless otherwise noted, it is management's opinion that the Municipality is not exposed to significant interest, currency or credit risks arising from these financial instruments.

The carrying amounts reported on the statement of financial position for cash and cash equivalents, accounts receivable, temporary loans and accounts payable and accrued liabilities, approximates their fair values, due to the immediate and short term maturities of these financial instruments.

The fair value of net long term liabilities, including the current portion, is based on rates currently available to the Municipality with similar terms and maturities and approximates its carrying amounts as disclosed on the statement of financial position.

Notes to the Financial Statements

For the year ended 31 December 2021

2. OPERATIONS OF SCHOOL BOARDS AND COUNTY OF RENFREW

Requisitions were made by the School Boards and County of Renfrew requiring the Township to collect property taxes and payments in lieu of property taxes on their behalf. The amounts collected and remitted are as follows:

	Sc	School Boards		
Property taxes Payments in lieu	\$	1,826,905	\$	3,749,769 10,697
	\$	1,826,905	\$	3,760,466

3. LANDFILL CLOSURE AND POST CLOSURE LIABILITY

The Environmental Protection Act sets out the regulatory requirements to properly close and maintain all active and inactive landfill sites. Under environmental law, there is a requirement for closure and post closure care of solid waste landfill sites. This requirement is to be provided for over the estimated remaining life of the landfill site based on usage.

Landfill closure and post closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, pumping ground water and leachates from the site, and ongoing environmental monitoring, site inspection and maintenance. Some closure costs are incurred on an ongoing basis and are included in the yearly fiscal operating budget. All remaining expected closure and post closure costs have been discounted at the Township's average long term borrowing rate, net of estimated inflation.

The reported liability is based on estimates and assumptions with respect to events extending over the useful life and estimated post closure care period using the best information available to management. Future events may result in significant changes to the estimated total expenditures, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

Landfill sites' estimated remaining capacity in cubic metres	102,961
Landfill sites' remaining useful life in years	73
Expected years of post closure care	25

The estimated total undiscounted expenses over the 25 year post closure period amount to approximately \$7,308,488.

Notes to the Financial Statements

For the year ended 31 December 2021

4.	NET LONG TERM LIABILITIES	<u>2021</u>		<u>2020</u>
	(a) Infrastructure Ontario Debenture loan payable, 1.65% interest, \$ 15,355 principal and interest payment, payable semi-annually, matured March 2021		\$	15,230
	Infrastructure Ontario Debenture loan payable, 3.25% interest, \$ 27,498 principal and interest payment, payable semi-annually, maturing June 2047	\$ 948,435		972,030
	Infrastructure Ontario Debenture loan payable, 2.35% interest, \$ 9,734 principal and interest payment, payable semi-annually, maturing December 2031	172,598		
	Infrastructure Ontario Debenture loan payable, 2.07% interest, \$ 20,860 principal and interest payment, payable semi-annually, maturing May 2031	 358,133	_	
	Net long term liabilities at the end of the year	\$ 1,479,166	\$	987,260

(b) Principal and interest payments required on the net long term liabilities are as follows:

	<u>P</u>	rincipal	<u>Interest</u>		<u>Total</u>
2022	\$	74,355	\$	41,829	\$ 116,184
2023		76,237		39,947	116,184
2024		78,169		38,015	116,184
2025		80,152		36,032	116,184
2026		82,188		33,996	116,184
2027-2031		422,559		137,499	560,058
2032 onward		665,506		186,920	 852,426
	\$	1,479,166	\$	514,238	\$ 1,993,404

(c) The Municipality is contingently liable for debt with respect to tile drainage loans made by landowners with the Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA). The Municipality collects the loan repayments from the owners and remits them to OMAFRA. The Municipality does not have any history of default payments on the loans. The total amount outstanding as at 31 December 2021 is \$ 28,759 (2020 - \$ 58,432) and is not recorded on the statement of financial position.

5. CHARGES FOR NET LONG TERM LIABILITIES

(a) Total charges for the year for net long term liabilities are as follows:

	<u>2021</u>		
Principal Interest	\$ 55,803 35,409	\$	52,933 32,774
	\$ 91,212	\$	85,707

These payments are within the annual debt repayment limit as prescribed by the Ministry of Municipal Affairs and Housing under Ontario Regulation 403/02.

(b) The interest charges shown in (a) above are reported on the Statement of Operations and Accumulated Surplus under the appropriate functional expenditure heading.

Notes to the Financial Statements

For the year ended 31 December 2021

6. CONTINGENT LIABILITIES

The nature of municipal activities is such that there may be litigation pending or in prospect at any time. With respect to claims as at 31 December 2021, management believes that the Township has valid defences and appropriate insurance coverages in place. In the event any claims are successful, management believes that such claims are not expected to have a material effect on the Township's financial position.

7. DEFERRED REVENUE - OBLIGATORY RESERVE FUNDS

A requirement of the public sector accounting standards of the Chartered Professional Accountants of Canada is that obligatory reserve funds be reported as deferred revenue. This requirement is in place because federal, provincial and municipal legislation restricts how these funds may be used. The balances in the obligatory reserve funds of the Township are summarized below:

(a) The balance of deferred revenue - obligatory reserve funds on the "Statement of Financial Position" at the end of the year is comprised of the following externally restricted reserve funds:

		<u>2021</u>	<u>2020</u>
Gas tax revenue	\$	186,257	\$ 181,446
Lot development charges		556,534	358,942
Ontario Municipal Commuter Cycling (OMCC) Fu	nd		3,565
Ontario Trillium Foundation (OTF)		47,940	
	\$	790,731	\$ 543,953

(b) Transactions during the year in the deferred revenue - obligatory reserve funds are as follows:

	<u>2021</u>	<u>2020</u>	
Balance at the beginning of the year	\$ 543,953	\$ 703,008	
Gas tax revenue received	446,499	217,753	
Development charges and lot fees	211,924	205,099	
Payment in lieu of parkland		29,048	
OTF	47,700		
Investment income	10,719	13,812	
Less funds utilized:			
Capital	(20,000)	(95,000)	
OMMC	(3,565)		
Gas tax	 (446,499)	 (529,767)	
Balance at the end of the year	\$ 790,731	\$ 543,953	

8. BUDGET FIGURES

The operating budget approved by the Township of McNab/Braeside for 2021 is reflected on the Statement of Operations and Accumulated Surplus. The budget established for capital investment in tangible capital assets is on a project-oriented basis, the costs of which may be carried out over one or more years and, therefore, may not be comparable with current year's actual expenditure amounts. As well, the Township does not budget activity within reserves and reserve funds, with the exception being those transactions which affect either operations or capital investments. Budget figures have been reclassified for the purpose of these financial statements to comply with PSAB reporting requirements. Budget figures have not been audited.

Notes to the Financial Statements

For the year ended 31 December 2021

9. TANGIBLE CAPITAL ASSETS

The Schedule of Tangible Capital Assets provides information on the tangible capital assets of the Township by major asset class and by function, as well as for accumulated amortization of the assets controlled. The reader should be aware of the following information relating to tangible capital assets:

(i) Contributed Tangible Capital Assets

The Township records all tangible capital assets contributed by an external party at fair value on the earlier of the date received or of the transfer of risk and responsibility. Typical examples are roadways, water and sewer lines installed by a developer as part of a subdivision agreement. There were no transfers during the year.

(ii) Tangible Capital Assets Recognized at Nominal Value

Certain assets have been assigned a nominal value of one dollar, because of the difficulty of determining a tenable valuation. The most significant such assets are the Township's road allowances. The 2021 road network had segments, each of which has been assigned a value of one dollar for the road allowance itself.

10. EQUITY IN TANGIBLE CAPITAL ASSETS

		<u>2021</u>	<u>2020</u>
Tangible capital assets - net	\$	30,611,387	\$ 30,215,143
Net long term liabilities (Note 4)		(1,479,166)	(987,260)
Temporary loans (Note 15)		(3,290,000)	(3,290,000)
Amounts to be funded in future years	_	(6,394,485)	 (7,165,463)
Equity in tangible capital assets	\$	19,447,736	\$ 18,772,420

11. TRUST FUND

Trust fund administered by the Township, total \$22,257 (2020 - \$20,933). The balances held in trust by the Township for the benefit of others have not been included in the Statement of Financial Position nor have their operations been included in the Statement of Operations and Accumulated Surplus.

12. SEGMENTED INFORMATION

- (a) The Township is responsible for providing a wide range of services to its citizens. The Township reports on functional areas and programs in its financial statements. A brief description of each segment follows:
 - i) General government is comprised of council and administration and is responsible for the overall governance and management of the Municipality.
 - ii) Protection is comprised of police, fire, and other protective services.
 - iii) Transportation is comprised of roads including parking, signs and signals, streetlights and the maintenance of roads of the Township.
 - iv) Environmental services include solid waste and recycling services.
 - v) Health services include expenditures related to the doctor recruitment.
 - vi) Recreation and cultural services include parks and recreation.

Notes to the Financial Statements

For the year ended 31 December 2021

12. SEGMENTED INFORMATION (Continued)

- vii) Planning and development services are comprised of managing development for residential and business interests, as well as infrastructure and parks.
- (b) For each functional area, expenditures represent both amounts that are directly attributable to the functional area and amounts that are allocated on a reasonable basis. The expenditures for 31 December 2021 are as follows:

31 December 2021 are as fol	llows:					
	Salaries and benefits	Interest on long term debt	Materials and contracted services	Rent and external transfers	Amortization	<u>Total</u>
General government Protection services Transportation services Environmental services Health services Recreation and cultural	\$ 794,380 357,714 648,780 142,851 609	\$ 35,409	\$ 311,462 1,251,369 559,959 709,648 1,431	\$ 72,105 244 1,754 20,000	\$ 130,860 150,337 890,804 40,762	\$ 1,308,807 1,759,420 2,135,196 895,015 22,040
services Planning and development	250,794 92,029	5,796	179,133 34,753	321,864	146,701	904,288 126,782
	\$ <u>2,287,157</u>	\$ <u>41,205</u>	\$ <u>3,047,755</u>	\$ <u>415,967</u>	\$ <u>1,359,464</u>	\$ <u>7,151,548</u>
The expenditures for 31 Dec	ember 2020 are	e as follows: Interest on	Materials and	Rent and		
	Salaries and benefits	long term debt	contracted services	external transfers	Amortization	<u>Total</u>

	S	alaries and benefits		nterest on ong term <u>debt</u>		and contracted services		Rent and external transfers	Ar	nortization	<u>Total</u>
General government Protection services	\$	767,111			\$	288,971	\$	74,068	\$	130,125	\$ 1,260,275
Transportation services		335,623 606,711	\$	32,773		1,169,201 545,690		13,625		122,631 805,045	1,627,455 2,003,844
Environmental services		132,809				829,582		2,842		35,304	1,000,537
Health services		141				812		20,000			20,953
Recreation and cultural		107 557				100.006		215 210		147 221	772 422
services Planning and development	_	187,557 57,718	_		-	122,326 23,473	_	315,318	_	147,221	772,422 81,191
	\$_	2,087,670	\$_	32,773	\$	2,980,055	\$_	425,853	\$_	1,240,326	\$ <u>6,766,677</u>

13. CONTRACTUAL OBLIGATIONS

(c)

The Township entered into a recreation agreement with the Town of Arnprior. The annual cost of this contract was \$ 166,673 (2020 - \$ 143,665).

The Township entered into a library agreement with the Town of Arnprior. The annual cost of this contract was \$ 130,306 (2020 - \$ 131,786).

The Township has not negotiated a contract with the Ontario Provincial Police for the provision of policing services, however the Ontario Provincial Police provide policing services on an annual basis. Annual charges are determined based on the level of service and are reconciled to actual costs in the following year. The contract for 2021 was \$ 1,003,328 (2020 - \$ 972,419).

The Township had negotiated an annual contract for the collection and disposal of recycled materials. During the year, the costs of this contract for 2021 were \$ 186,660 (2020 - \$ 315,099).

Notes to the Financial Statements

For the year ended 31 December 2021

13. CONTRACTUAL OBLIGATIONS (Continued)

The Township has negotiated an annual contract for the collection and disposal of waste. Annual costs of this contract for 2021 were \$ 171,022 (2020 - \$ 168,644).

14. PENSION CONTRIBUTIONS

The Municipality makes contributions to the Ontario Municipal Employees Retirement System (OMERS), a multi-employer pension plan. The plan provides defined pension benefits to employees based on their length of service and rates of pay. During the year ended 31 December 2021, the Municipality contributed \$ 106,520 (2020 - \$ 94,949) to the plan and is included as an expense in the Statement of Operations and Accumulated Surplus. The Township does not recognize in its financial statements any share of the pension plan deficit as this is a joint responsibility of all Ontario municipalities and their employees. The pension plan deficit for 2021 is \$ 69,000,000 (deficit 2020 - \$ 7,655,000,000) based on the fair market value of the Plan's assets.

15. TEMPORARY LOANS

The Township has financial agreements with the Ontario Infrastructure and Lands Corporation ("OILC") for temporary capital loans up to a maximum of \$8,390,000 for the interim financing of various capital projects. As at 31 December 2021, the temporary capital loan balance is \$3,290,000 (2020 - \$3,290,000) with interest based on the monthly construction rate.

16. COVID-19

To help contain the spread of the COVID-19 virus and to protect the public, measures have been introduced at various levels of government. The virus and the measures introduced could have a material impact on future operations. The extent of the impact of the COVID-19 virus and the government's response cannot be reliably estimated at this time.

Schedule of Reserves and Reserve Funds

For the year ended 31 December 2021 (with 2020 figures for comparison)

		<u>2021</u>		<u>2020</u>
Contributions: From operations	\$	3,824,268	\$	5,750,042
From operations	Φ	3,024,200	Φ	5,750,042
Transfers:				
To operations	\$	(1,343,850)	\$	(436,073)
To tangible capital acquisitions		(882,348)		(1,650,251)
	\$	(2,226,198)	\$	(2,086,324)
Change in reserves and reserve funds balance	\$	1,598,070	\$	3,663,718
Reserves and reserve funds at the beginning of the year		11,513,469		7,849,751
Reserves and reserve funds at the end of the year	\$	13,111,539	\$	11,513,469
D				
Reserves: Capital asset replacement	\$	4,749,508	¢	3,393,489
General government	Φ	338,485	Φ	118,549
Municipal development		194,942		111,920
Roads		201,265		109,643
Fire		42,636		30,636
Waste management		698,142		467,544
Future assessment appeals		119,397		61,000
Future loss of grants		75,532		75,532
Recreation and cultural services		244,306		142,219
Working capital		4,899,694		5,385,675
Cemetery		9,140		9,140
Administration building		25,000		
Employee benefits		59,823		55,073
Work in progress		1,070,956		1,291,336
Other		382,713		261,713
Total reserves	\$	13,111,539	\$	11,513,469

Schedule of Tangible Capital Assets

For the year ended 31 December 2021 (with 2020 figures for comparison)

Segmented by asset class: <u>Cost</u>	Balance at 31 December 2020			Additions		Disposals, write-offs and adjustments	Balance at 31 December 2021		
Land Land improvements Buildings and building	\$	1,698,033	\$	137,108	\$	54,717	\$	1,698,033 191,825	
improvements Machinery and equipment Vehicles		10,675,079 3,199,985 3,339,660		33,716 126,195 53,655		(54,717)		10,654,078 3,326,180 3,393,315	
Linear assets Capital work in progress	_	21,220,761 2,532,371		1,396,866 153,042	_	191,106 (335,980)		22,808,733 2,349,433	
Total	\$	42,665,889	\$	1,900,582	\$_	(144,874)	\$	44,421,597	
Accumulated amortization	3	Balance at 31 December 2020	A	mortization		Disposals, write-offs and adjustments	_	Balance at December 2021	
Land improvements Buildings and building			\$	4,041	\$	3,653	\$	7,694	
improvements Machinery and equipment Vehicles Linear assets	\$	1,790,371 1,183,877 1,392,449 8,084,049		275,704 201,498 188,044 690,177		(3,653)		2,062,422 1,385,375 1,580,493 8,774,226	
Total	\$	12,450,746	\$	1,359,464	\$		\$	13,810,210	
Net book value						Balance at 31 December 2020		Balance at December 2021	
Land Land improvements					\$	1,698,033	\$	1,698,033 184,131	
Buildings and building impro	veme	ents				8,884,708		8,591,656	
Machinery and equipment Vehicles						2,016,108 1,947,211		1,940,805 1,812,822	
Linear assets						13,136,712		14,034,507	
Capital work in progress						2,532,371		2,349,433	
Total					\$	30,215,143	\$	30,611,387	

Schedule of Tangible Capital Assets

For the year ended 31 December 2021 (with 2020 figures for comparison)

Segmented by function: <u>Cost</u>	Balance at 31 December 2020	Additions	Disposals, write-offs and adjustments	Balance at 31 December 2021
General government Protection services Transportation services Environmental services Recreation and cultural	\$ 6,778,828 2,745,886 25,603,590 1,022,636	\$ 132,780 53,840 1,462,888	\$ (5,083)	\$ 6,911,608 2,799,726 27,061,395 1,022,636
services	6,514,949	251,074	(139,791)	6,626,232
Total	\$ 42,665,889	\$ <u>1,900,582</u>	\$(144,874)	\$ <u>44,421,597</u>
Accumulated amortization	Balance at 31 December 2020	Amortization	Disposals, write-offs and adjustments	Balance at 31 December 2021
General government Protection services Transportation services Environmental services Recreation and cultural	\$ 490,853 1,144,450 9,512,660 283,159	\$ 130,860 150,337 890,804 40,762	\$ -	\$ 621,713 1,294,787 10,403,464 323,921
services	1,019,624	146,701		1,166,325
Total	\$ <u>12,450,746</u>	\$1,359,464	\$	\$13,810,210
Net book value			Balance at 31 December 2020	Balance at 31 December 2021
General government Protection services Transportation services Environmental services Recreation and cultural services	ervices		\$ 6,287,975 1,601,436 16,090,930 739,477 5,495,325	\$ 6,289,895 1,504,939 16,657,931 698,715 5,459,907
Total			\$ 30,215,143	\$ 30,611,387