Financial Statements

For the year ended 31 December 2020



THE CORPORATION OF

THE TOWNSHIP OF McNAB/BRAESIDE

2473 RUSSETT DRIVE, ARNPRIOR, ONTARIO K7S 3G8

Management's Responsibility for the Financial Statements

The accompanying financial statements of the Corporation of the Township of McNab/Braeside (the "Township") are the responsibility of the Township's management and have been prepared in compliance with legislation, and in accordance with Canadian Public Sector Accounting Standards. A summary of the significant accounting policies is contained in Note 1 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Township's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

The Council meets with management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by MacKillican & Associates, independent external auditors appointed by the Township. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Township's financial statements.

Chief Administrative Officer/Clerk

Treasurer

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Financial Statements Index

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INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers of the Corporation of the Township of McNab/Braeside.

Opinion

We have audited the financial statements of the Corporation of the Township of McNab/Braeside (the Township), which comprise the statement of financial position as at 31 December 2020, and the statement of operations and accumulated surplus, statement of changes in net financial assets (liabilities) and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Township as at 31 December 2020, and its financial performance and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards (PSAB).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Township in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAB, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Township's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Township or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Township's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located at *MacKillican's* website at: http://mackillicans.com/PDF/Auditors_Responsibilities.pdf. This description forms part of our auditor's report.

RENFREW, Ontario.

17 August 2021.

Chartered Professional Accountants,

Mac Killian + Associates

Licensed Public Accountants.

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Statement of Financial Position

As at 31 December 2020 (with 2019 figures for comparison)

		<u>2020</u>		<u>2019</u>
Financial assets:	ф	6.210.020	Ф	(405 705
Cash and cash equivalents	\$	6,218,930	\$	6,495,725
Taxes receivable		1,137,366		847,653
Accounts receivable	_	279,473	_	487,786
	\$	7,635,769	\$	7,831,164
Liabilities:				
Temporary loans (Note 15)	\$	3,290,000	\$	3,290,000
Accounts payable and accrued liabilities	φ	1,649,243	Ψ	2,172,197
Deferred revenue - obligatory reserve funds (Note 7)		543,953		703,008
- other		629,283		639,757
Net long term liabilities (Note 4)		987,260		1,040,193
Landfill closure and post closure costs (Note 3)		542,351		474,950
	_		_	
	\$	7,642,090	\$	8,320,105
Net financial assets (liabilities)	\$	(6,321)	\$	(488,941)
Non-financial assets:				
Tangible capital assets (net)	\$	30,215,143	\$	28,238,898
Inventories of supplies	•	49,110	-	45,189
Prepaid expenses		27,957		18,258
	\$	30,292,210	\$	28,302,345
	· <u></u>			
Accumulated surplus	\$ <u></u>	30,285,889	\$ <u></u>	27,813,404
Accumulated surplus comprised of:				
Equity in tangible capital assets (Note 10)	\$	18,772,420	\$	19,963,653
Reserves and reserve funds		11,513,469		7,849,751
Total accumulated surplus	\$	30,285,889	\$	27,813,404

Statement of Operations and Accumulated Surplus

For the year ended 31 December 2020 (with 2020 budget and 2019 actual figures for comparison)

	2020	2020	2019
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Revenue:			
Net municipal taxation	\$ 6,929,430	\$ 6,952,573	\$ 6,354,745
Ontario	637,243	876,314	878,407
Canada	1,950	700	2,489
Other municipalities		1,800	250
User charges, interest, penalties and other	581,715	704,475	700,471
Transfers from obligatory reserve funds	435,506	624,767	351,994
Investment income	76,700	78,533	160,910
	\$ <u>8,662,544</u>	\$ <u>9,239,162</u>	\$ <u>8,449,266</u>
Expenses:			
General government	\$ 1,311,402	\$ 1,260,275	\$ 1,015,274
Protection to persons and property	1,769,212	1,627,455	1,607,305
Transportation services	2,097,083	2,003,844	2,261,182
Environmental services	1,360,877	1,000,537	751,363
Health services	57,500	20,953	21,709
Recreation and cultural services	1,210,163	772,422	966,318
Planning and development	200,118	81,191	154,054
	\$ <u>8,006,355</u>	\$ <u>6,766,677</u>	\$ <u>6,777,205</u>
Excess of revenue over expenses	\$ 656,189	\$ 2,472,485	\$ 1,672,061
Accumulated surplus at the beginning of the year	27,813,404	27,813,404	26,141,343
Accumulated surplus at the end of the year	\$ <u>28,469,593</u>	\$ <u>30,285,889</u>	\$ <u>27,813,404</u>

Statement of Changes in Net Financial Assets (Liabilities)

For the year ended 31 December 2020 (with 2020 budget and 2019 actual figures for comparison)

	2020	2020	2019
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Excess of revenue over expenses	\$ 656,189	\$ 2,472,485	\$ 1,672,061
Amortization of tangible capital assets Acquisition of tangible capital assets Loss (gain) on disposal of tangible capital assets Proceeds on sale of tangible capital assets Consumption (acquisition) of inventory Consumption (acquisition) of prepaid expenses	1,240,326 (2,305,861)	1,240,326 (3,216,578) 7 (3,921) (9,699)	1,073,561 (3,818,055) 3,642 800 (4,580) (15,194)
Increase (decrease) in net financial assets Net financial assets (liabilities) at the beginning of the year Net financial assets (liabilities) at the end of the year	\$ (409,346)	\$ 482,620	\$ (1,087,765)
	(488,941)	(488,941)	598,824
	\$ (898,287)	\$ (6,321)	\$ (488,941)

Statement of Cash Flows

For the year ended 31 December 2020 (with 2019 figures for comparison)

		<u>2020</u>		<u>2019</u>
Cash flows from operating activities: Excess of revenue over expenses	\$	2,472,485	\$	1,672,061
Add amortization which does not involve cash	Ф	1,240,326	Ф	1,072,001
Change in landfill closure and post-closure costs		67,401		66,850
Loss (gain) on disposal of tangible capital assets		7		3,642
	\$	3,780,219	\$	2,816,114
Net change in non cash working capital balances related to				
operations:				
Decrease (increase) in taxes receivable	\$	(289,713)	\$	(65,025)
Decrease (increase) in accounts receivable		208,313		419,485
Increase (decrease) in accounts payable and accrued liabilities		(522,954)		239,276
Increase (decrease) in deferred revenue - obligatory reserve funds		(159,055)		237,835
Increase (decrease) in deferred revenue - other		(10,474)		639,530
Decrease (increase) in inventories of supplies		(3,921)		(4,580)
Decrease (increase) in prepaid expenses		(9,699)		(15,194)
	\$	(787,503)	\$	1,451,327
Cash flows from operating activities	\$	2,992,716	\$	4,267,441
Cash flows from financing activities:				
Net sales of investments			\$	202,024
Repayment of long term debt	\$	(52,933)	4	(51,718)
	Φ.	,	Φ.	
Cash flows from (used for) financing activities	\$	(52,933)	\$	150,306
Cash flows used for capital activities:				
Additions to tangible capital assets:				
General government	\$	(22,685)	\$	(1,914,116)
Protection to persons and property		(506,059)		(55,506)
Transportation services		(2,609,000)		(794,588)
Environmental services		(27,285)		
Recreation services		(51,549)		(1,053,845)
Proceeds on sale of tangible capital assets				800
Cash flows used for capital activities	\$	(3,216,578)	\$	(3,817,255)
Increase (decrease) in cash and cash equivalents during the year	\$	(276,795)	\$	600,492
Cash and cash equivalents at the beginning of the year	_	6,495,725	_	5,895,233
Cash and cash equivalents at the end of the year	\$	6,218,930	\$	6,495,725

Notes to the Financial Statements

For the year ended 31 December 2020

1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Corporation of the Township of McNab/Braeside are the representation of management prepared in accordance with generally accepted accounting standards for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The focus of PSAB financial statements is on the financial position of the Township and changes thereto. The Statement of Financial Position reports financial assets and liabilities. Financial assets are available to provide resources to discharge existing liabilities or finance future operations. Municipal position represents the financial position of the Township and is the difference between financial assets and liabilities. This information explains the Township's overall future revenue requirements and its ability to finance activities and meet its obligations.

(a) Reporting Entity

- (i) The financial statements reflect financial assets, liabilities, operating revenues and expenditures, reserves, reserve funds, and changes in investment in tangible capital assets of the Township. The reporting entity is comprised of all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the Township and which are owned or controlled by the Township. Interdepartmental and organizational transactions and balances between these organizations are eliminated.
- (ii) Accounting for County and School Board Transactions The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the county and school boards are not reflected in the municipal fund balances of these financial statements.

(iii) Trust funds:

Trust funds and their related operations administered by the Township are not consolidated in these financial statements.

(b) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period in which transactions or events occurred that gave rise to the revenue; expenses are recognized in the period goods or services are acquired and a liability is incurred or transfers are due.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed.

(c) Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenue over expenses, provides the change in net financial assets for the year.

Notes to the Financial Statements

For the year ended 31 December 2020

(d) Tangible Capital Assets

(i) Tangible capital assets (TCAs) are recorded at cost, which include all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Where the cost was not readily determinable, the assets were valued at their current fair market value and then discounted back to their in-service date using the Consumer Price Index (CPI). Land for road segments is valued at \$1.00 per segment. All other land is valued at cost. Where cost was not readily determinable, the land was given a value of \$1.00 per segment. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	15 - 40 years
Buildings	10 - 50 years
Machinery and equipment	4 - 30 years
Vehicles	5 - 20 years
Linear assets	10 - 30 years

Amortization is charged at 50% in the year of acquisition and in the year of disposal. Capital work in progress is not amortized until it is put into service.

The Township has a capitalization threshold of \$5,000, so that individual TCAs of lesser value are expensed, unless they are pooled because, collectively, they have significant value, or for operational reasons.

(ii) Contribution of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expenditure equal to the net book value of the assets as of the date of transfer.

(iii) Inventories

Inventories held for consumption are recorded at the lower of cost or replacement cost.

(iv) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

(e) Investment Income

Investment income earned on current funds (other than obligatory reserve funds) is reported as revenue in the period earned. Investment income earned on externally restricted funds is added to the fund balance and forms part of the respective deferred revenue balance.

(f) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or are the result of a direct financial return.

Government transfers are recognized in the financial statements in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

Notes to the Financial Statements

For the year ended 31 December 2020

(g) Deferred Revenue

Certain amounts are received pursuant to regulations or agreement and may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recognized as revenue in the fiscal year the related expenditures are incurred or services performed.

(h) Deferred Revenue - Obligatory Reserve Funds

The Township receives restricted contributions under the authority of provincial and federal legislation and Township by-laws. These funds by their nature are restricted in their use and, until applied to applicable costs, are recorded as deferred revenue. Amounts applied to qualifying expenditures are recorded as revenue in the fiscal period they are expended.

(i) Use of Estimates

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year. Actual results could differ from these estimates. Significant estimates include the allowance for doubtful taxes, landfill closure and post closure costs and amortization.

(i) Cash and Cash Equivalents

Cash and cash equivalents are comprised of cash on hand and in bank and investments due no greater than three months from the date of acquisition or that are cashable on demand.

(k) Revenue Recognition

Taxation revenue consists of non-exchange transactions. It is recognized in the period to which the assessment relates and reasonable estimates of amounts can be made. Annual revenue also includes adjustments related to reassessments or appeals related to prior years. Other revenue relates to licensing fees, fees for use of various programming, and fees imposed based on specific activities. Revenue is recognized when the activity is performed or when the services are rendered.

(1) Financial Instruments

Financial instruments include cash and cash equivalents, accounts receivable, temporary loans, accounts payable and accrued liabilities and net long term liabilities. Unless otherwise noted, it is management's opinion that the Municipality is not exposed to significant interest, currency or credit risks arising from these financial instruments.

The carrying amounts reported on the statement of financial position for cash and cash equivalents, accounts receivable, temporary loans and accounts payable and accrued liabilities, approximates their fair values, due to the immediate and short term maturities of these financial instruments.

The fair value of net long term liabilities, including the current portion, is based on rates currently available to the Municipality with similar terms and maturities and approximates its carrying amounts as disclosed on the statement of financial position.

Notes to the Financial Statements

For the year ended 31 December 2020

2. OPERATIONS OF SCHOOL BOARDS AND COUNTY OF RENFREW

Requisitions were made by the School Boards and County of Renfrew requiring the Township to collect property taxes and payments in lieu of property taxes on their behalf. The amounts collected and remitted are as follows:

	<u>Scl</u>		<u>County</u>	
Property taxes Payments in lieu	\$	1,873,330	\$ 3,601,808 10,439	
	\$	1,873,330	\$ 3,612,247	

3. LANDFILL CLOSURE AND POST CLOSURE LIABILITY

The Environmental Protection Act sets out the regulatory requirements to properly close and maintain all active and inactive landfill sites. Under environmental law, there is a requirement for closure and post closure care of solid waste landfill sites. This requirement is to be provided for over the estimated remaining life of the landfill site based on usage.

Landfill closure and post closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, pumping ground water and leachates from the site, and ongoing environmental monitoring, site inspection and maintenance. Some closure costs are incurred on an ongoing basis and are included in the yearly fiscal operating budget. All remaining expected closure and post closure costs have been discounted at the Township's average long term borrowing rate, net of estimated inflation.

The reported liability is based on estimates and assumptions with respect to events extending over the useful life and estimated post closure care period using the best information available to management. Future events may result in significant changes to the estimated total expenditures, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

Landfill sites' estimated remaining capacity in cubic metres	110,395
Landfill sites' remaining useful life in years	74
Expected years of post closure care	25

The estimated total undiscounted expenses over the 25 year post closure period amount to approximately \$7,308,488.

Notes to the Financial Statements

For the year ended 31 December 2020

4.	NET LONG TERM LIABILITIES		<u>2020</u>		<u>2019</u>
	(a) Infrastructure Ontario Debenture loan payable, 1.65% interest, \$15,355 principal and interest payment, payable semi-annually, maturing March 2021	¢.	15 220	¢.	45 217
	semi-amidany, matering water 2021	\$	15,230	\$	45,317
	Infrastructure Ontario Debenture loan payable, 3.25% interest, \$ 27,498 principal and interest payment,				
	payable semi-annually, maturing June 2047		972,030	_	994,876
	Net long term liabilities at the end of the year	\$	987,260	\$	1,040,193

(b) Principal and interest payments required on the net long term liabilities are as follows:

	<u>P</u> :	<u>Principal</u>		<u>Interest</u>		<u>Total</u>
2021	\$	38,824	\$	31,526	\$	70,350
2022		24,368		30,628		54,996
2023		25,166		29,829		54,995
2024		25,990		29,005		54,995
2025		26,842		28,153		54,995
2026 to 2030		147,992		126,984		274,976
2031 onward		698,078		209,345		907,423
	\$	987,260	\$	485,470	\$	1,472,730

(c) The Municipality is contingently liable for debt with respect to tile drainage loans made by landowners with the Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA). The Municipality collects the loan repayments from the owners and remits them to OMAFRA. The Municipality does not have any history of default payments on the loans. The total amount outstanding as at 31 December 2020 is \$58,432 (2019 - \$89,681) and is not recorded on the statement of financial position.

5. CHARGES FOR NET LONG TERM LIABILITIES

(a) Total charges for the year for net long term liabilities are as follows:

	<u>2020</u>	<u>2019</u>		
Principal Interest	\$ 52,933 32,774	\$	51,718 33,989	
	\$ 85,707	\$	85,707	

These payments are within the annual debt repayment limit as prescribed by the Ministry of Municipal Affairs and Housing under Ontario Regulation 403/02.

(b) The interest charges shown in (a) above are reported on the Statement of Operations and Accumulated Surplus under the appropriate functional expenditure heading.

Notes to the Financial Statements

For the year ended 31 December 2020

6. CONTINGENT LIABILITIES

The nature of municipal activities is such that there may be litigation pending or in prospect at any time. With respect to claims as at 31 December 2020, management believes that the Township has valid defences and appropriate insurance coverages in place. In the event any claims are successful, management believes that such claims are not expected to have a material effect on the Township's financial position.

7. DEFERRED REVENUE - OBLIGATORY RESERVE FUNDS

A requirement of the public sector accounting standards of the Chartered Professional Accountants of Canada is that obligatory reserve funds be reported as deferred revenue. This requirement is in place because federal, provincial and municipal legislation restricts how these funds may be used. The balances in the obligatory reserve funds of the Township are summarized below:

(a) The balance of deferred revenue - obligatory reserve funds on the "Statement of Financial Position" at the end of the year is comprised of the following externally restricted reserve funds:

	<u>2020</u>	<u>2019</u>
Gas tax revenue	\$ 181,446	\$ 485,377
Lot development charges	358,942	214,095
Ontario Municipal Commuter Cycling (OMCC) Fund	 3,565	 3,536
	\$ 543,953	\$ 703,008

(b) Transactions during the year in the deferred revenue - obligatory reserve funds are as follows:

	<u>2020</u>	<u>2019</u>
Balance at the beginning of the year	\$ 703,008	\$ 465,173
Gas tax revenue received	217,753	456,899
Development charges and lot fees	205,099	67,687
Payment in lieu of parkland	29,048	50,316
Investment income	13,812	14,926
Less funds utilized:		
Deferred obligatory reserve funds		(38,531)
Ontario main street		(52,268)
Capital	(95,000)	, ,
Payment in lieu of parkland	, ,	(43,441)
Gas tax	 (529,767)	 (217,753)
Balance at the end of the year	\$ 543,953	\$ 703,008

8. BUDGET FIGURES

The operating budget approved by the Township of McNab/Braeside for 2020 is reflected on the Statement of Operations and Accumulated Surplus. The budget established for capital investment in tangible capital assets is on a project-oriented basis, the costs of which may be carried out over one or more years and, therefore, may not be comparable with current year's actual expenditure amounts. As well, the Township does not budget activity within reserves and reserve funds, with the exception being those transactions which affect either operations or capital investments. Budget figures have been reclassified for the purpose of these financial statements to comply with PSAB reporting requirements. Budget figures have not been audited.

Notes to the Financial Statements

For the year ended 31 December 2020

9. TANGIBLE CAPITAL ASSETS

The Schedule of Tangible Capital Assets provides information on the tangible capital assets of the Township by major asset class and by function, as well as for accumulated amortization of the assets controlled. The reader should be aware of the following information relating to tangible capital assets:

(i) Contributed Tangible Capital Assets

The Township records all tangible capital assets contributed by an external party at fair value on the earlier of the date received or of the transfer of risk and responsibility. Typical examples are roadways, water and sewer lines installed by a developer as part of a subdivision agreement. There were no transfers during the year.

(ii) Tangible Capital Assets Recognized at Nominal Value

Certain assets have been assigned a nominal value of one dollar, because of the difficulty of determining a tenable valuation. The most significant such assets are the Township's road allowances. The 2020 road network had segments, each of which has been assigned a value of one dollar for the road allowance itself.

10. EQUITY IN TANGIBLE CAPITAL ASSETS

	<u>2020</u>	<u>2019</u>
Tangible capital assets - net	\$ 30,215,143	\$ 28,238,898
Net long term liabilities (Note 4)	(987,260)	(1,040,193)
Temporary loans (Note 15)	(3,290,000)	(3,290,000)
Amounts to be funded in future years	 (7,165,463)	 (3,945,052)
Equity in tangible capital assets	\$ 18,772,420	\$ 19,963,653

11. TRUST FUND

Trust fund administered by the Township, totaling \$20,933 (2019 - \$20,402). The balances held in trust by the Township for the benefit of others have not been included in the Statement of Financial Position nor have their operations been included in the Statement of Operations and Accumulated Surplus.

12. SEGMENTED INFORMATION

- (a) The Township is responsible for providing a wide range of services to its citizens. The Township reports on functional areas and programs in its financial statements. A brief description of each segment follows:
 - i) General government is comprised of council and administration and is responsible for the overall governance and management of the Municipality.
 - ii) Protection is comprised of police, fire, and other protective services.
 - iii) Transportation is comprised of roads including parking, signs and signals, streetlights and the maintenance of roads of the Township.
 - iv) Environmental services include solid waste and recycling services.
 - v) Health services include expenditures related to the doctor recruitment.
 - vi) Recreation and cultural services include parks and recreation.

Notes to the Financial Statements

For the year ended 31 December 2020

12. SEGMENTED INFORMATION (Continued)

- vii) Planning and development services are comprised of managing development for residential and business interests, as well as infrastructure and parks.
- (b) For each functional area, expenditures represent both amounts that are directly attributable to the functional area and amounts that are allocated on a reasonable basis. The expenditures for 31 December 2020 are as follows:

	Salaries and benefits	Interest on long term debt	Materials and contracted services	Rent and external transfers	Amortization	<u>Total</u>
General government	\$ 767,111		\$ 288,971	\$ 74,068	\$ 130,125	\$ 1,260,275
Protection services	335,623		1,169,201		122,631	1,627,455
Transportation services	606,711	\$ 32,773	545,690	13,625	805,045	2,003,844
Environmental services	132,809		829,582	2,842	35,304	1,000,537
Health services	141		812	20,000		20,953
Recreation and cultural						
services	187,557		122,326	315,318	147,221	772,422
Planning and development	57,718		23,473			81,191
	\$ <u>2,087,670</u>	\$ <u>32,773</u>	\$ <u>2,980,055</u>	\$ <u>425,853</u>	\$ <u>1,240,326</u>	\$ <u>6,766,677</u>
(c) The expenditures for 31 Dec	ember 2019 ar	e as follows:				
(c) The expenditures for 31 Dec	cilioci 2019 al	c as follows.	Materials			
			Matchais			
		Interest on	and	Rent and		
	Salaries and	Interest on	and	Rent and		
	Salaries and	long term	contracted	external	Amortization	Total
	Salaries and benefits				Amortization	<u>Total</u>
General government		long term	contracted	external	Amortization \$ 19,394	<u>Total</u> \$ 1,015,274
General government Protection services	<u>benefits</u>	long term	contracted services	external transfers		<u></u> -
	<u>benefits</u> \$ 667,043	long term	contracted services \$ 267,527	external transfers	\$ 19,394	\$ 1,015,274
Protection services	<u>benefits</u> \$ 667,043 324,052	long term <u>debt</u>	contracted services \$ 267,527 1,163,033	external transfers \$ 61,310	\$ 19,394 120,220	\$ 1,015,274 1,607,305
Protection services Transportation services	<u>benefits</u> \$ 667,043 324,052 636,365	long term <u>debt</u>	contracted services \$ 267,527 1,163,033 784,723	external transfers \$ 61,310 12,332	\$ 19,394 120,220 793,774	\$ 1,015,274 1,607,305 2,261,182
Protection services Transportation services Environmental services	benefits \$ 667,043 324,052 636,365 135,183	long term <u>debt</u>	contracted services \$ 267,527 1,163,033 784,723 580,545	external transfers \$ 61,310 12,332 331	\$ 19,394 120,220 793,774	\$ 1,015,274 1,607,305 2,261,182 751,363
Protection services Transportation services Environmental services Health services	benefits \$ 667,043 324,052 636,365 135,183	long term <u>debt</u>	contracted services \$ 267,527 1,163,033 784,723 580,545	external transfers \$ 61,310 12,332 331	\$ 19,394 120,220 793,774	\$ 1,015,274 1,607,305 2,261,182 751,363
Protection services Transportation services Environmental services Health services Recreation and cultural	benefits \$ 667,043 324,052 636,365 135,183 861	long term <u>debt</u>	contracted services \$ 267,527 1,163,033 784,723 580,545 848	external transfers \$ 61,310 12,332	\$ 19,394 120,220 793,774 35,304	\$ 1,015,274 1,607,305 2,261,182 751,363 21,709

13. CONTRACTUAL OBLIGATIONS

The Township entered into a recreation agreement with the Town of Arnprior. The annual cost of this contract was \$ 143,665 (2019 - \$ 218,183).

The Township has not negotiated a contract with the Ontario Provincial Police for the provision of policing services, however the Ontario Provincial Police provide policing services on an annual basis. Annual charges are determined based on the level of service and are reconciled to actual costs in the following year. The contract for 2020 was \$ 972,419 (2019 - \$ 959,015).

The Township had negotiated an annual contract for the collection and disposal of recycled materials. During the year, the costs of this contract for 2020 were \$ 315,099 (2019 - \$ 166,429).

The Township has negotiated an annual contract for the collection and disposal of waste. Annual costs of this contract for 2020 were \$ 168,644 (2019 - \$ 166,177).

Notes to the Financial Statements

For the year ended 31 December 2020

14. PENSION CONTRIBUTIONS

The Municipality makes contributions to the Ontario Municipal Employees Retirement System (OMERS), a multi-employer pension plan. The plan provides defined pension benefits to employees based on their length of service and rates of pay. During the year ended 31 December 2020, the Municipality contributed \$ 94,949 (2019 - \$ 91,541) to the plan and is included as an expense in the Statement of Operations and Accumulated Surplus. The Township does not recognize in its financial statements any share of the pension plan deficit as this is a joint responsibility of all Ontario municipalities and their employees. The pension plan deficit for 2020 is \$ 7,655,000,000 (surplus for 2019 - \$ 1,531,000,000) based on the fair market value of the Plan's assets.

15. TEMPORARY LOANS

The Township has financial agreements with the Ontario Infrastructure and Lands Corporation ("OILC") for temporary capital loans up to a maximum of \$8,390,000 for the interim financing of various capital projects. As at 31 December 2020, the temporary capital loan balance is \$3,290,000 (2019 - \$3,290,000) with interest based on the monthly construction rate.

16. COVID-19

To help contain the spread of the COVID-19 virus and to protect the public, measures have been introduced at various levels of government. The virus and the measures introduced could have a material impact on future operations. The extent of the impact of the COVID-19 virus and the government's response cannot be reliably estimated at this time.

Schedule of Reserves and Reserve Funds

For the year ended 31 December 2020 (with 2019 figures for comparison)

		<u>2020</u>		<u>2019</u>
Contributions:	¢.	5 750 042	ф	2.047.202
From operations	\$	5,750,042	\$_	2,947,392
Transfers:				
To operations	\$	(436,073)	\$	(1,232,472)
To tangible capital acquisitions		(1,650,251)	_	(674,337)
	\$	(2,086,324)	\$_	(1,906,809)
Change in reserves and reserve funds balance	\$	3,663,718	\$	1,040,583
Reserves and reserve funds at the beginning of the year		7,849,751	_	6,809,168
Reserves and reserve funds at the end of the year	\$	11,513,469	\$_	7,849,751
Reserves:				
Capital asset replacement	\$	3,393,489	\$	3,516,485
General government		118,549		118,549
Municipal development		111,920		106,920
Roads		109,643		109,643
Fire		30,636		30,636
Waste management		467,544		303,681
Future assessment appeals		61,000		42,000
Future loss of grants		75,532		75,532
Recreation and cultural services		142,219		81,419
Working capital		5,385,675		1,942,211
Cemetery		9,140		9,140
Employee benefits		55,073		40,360
Work in progress		1,291,336		1,216,462
Other		261,713	_	256,713
Total reserves	\$	11,513,469	\$ ₌	7,849,751

Schedule of Tangible Capital Assets

For the year ended 31 December 2020 (with 2019 figures for comparison)

Segmented by asset class: <u>Cost</u>	3	Balance at 1 December 2019	 Additions		Disposals, write-offs and adjustments		Balance at 1 December 2020
Land Buildings and building	\$	1,698,033				\$	1,698,033
improvements Machinery and equipment Vehicles Linear assets Capital work in progress	_	10,655,007 2,707,059 2,816,435 19,170,745 2,484,963	\$ 20,072 492,926 523,225 2,039,402 140,953	\$	10,614 (93,545)	_	10,675,079 3,199,985 3,339,660 21,220,761 2,532,371
Total	\$	39,532,242	\$ 3,216,578	\$	(82,931)	\$	42,665,889
Accumulated amortization	3	Balance at 31 December 2019	 amortization		Disposals, write-offs and adjustments	_	Balance at December 2020
Buildings and building improvements Machinery and equipment Vehicles Linear assets	\$	1,511,554 1,019,885 1,225,219 7,536,686	\$ 278,817 163,992 167,230 630,287	\$	(82,924)	\$	1,790,371 1,183,877 1,392,449 8,084,049
Total	\$	11,293,344	\$ 1,240,326	\$	(82,924)	\$	12,450,746
Net book value				3	Balance at 31 December 2019		Balance at December 2020
Land Buildings and building impro Machinery and equipment Vehicles Linear assets Capital work in progress	veme	ents		\$	1,698,033 9,143,453 1,687,174 1,591,216 11,634,059 2,484,963	\$	1,698,033 8,884,708 2,016,108 1,947,211 13,136,712 2,532,371
Total				\$	28,238,898	\$	30,215,143

Schedule of Tangible Capital Assets

For the year ended 31 December 2020 (with 2019 figures for comparison)

Segmented by function: <u>Cost</u>		Balance at 31 December 2019		Additions		Disposals, write-offs and adjustments	. 3	Balance at 31 December 2020
General government Protection services Transportation services Environmental services Recreation and cultural	\$	6,792,946 2,236,357 23,077,521 995,351	\$	22,685 506,059 2,609,000 27,285	\$	(36,803) 3,470 (82,931)	\$	6,778,828 2,745,886 25,603,590 1,022,636
services	_	6,430,067		51,549	_	33,333	_	6,514,949
Total	\$_	39,532,242	\$_	3,216,578	\$ <u>_</u>	(82,931)	\$	42,665,889
Accumulated amortization		Balance at 31 December 2019		Amortization		Disposals, write-offs and adjustments		Balance at I December <u>2020</u>
General government Protection services Transportation services Environmental services Recreation and cultural	\$	392,931 1,022,949 8,790,539 247,855	\$	130,125 122,631 805,045 35,304	\$	(32,203) (1,130) (82,924)	\$	490,853 1,144,450 9,512,660 283,159
services Total	- \$_	839,070 11,293,344	\$ <u></u>	147,221 1,240,326	\$_	33,333 (82,924)	\$ <u></u>	1,019,624 12,450,746
Net book value						Balance at 31 December 2019		Balance at 1 December 2020
General government Protection services Transportation services Environmental services Recreation and cultural s	ervio	ees			\$	6,400,015 1,213,408 14,286,982 747,496 5,590,997	\$	6,287,975 1,601,436 16,090,930 739,477 5,495,325
Total					\$_	28,238,898	\$	30,215,143