

**THE CORPORATION OF THE TOWNSHIP OF McNAB/BRAESIDE  
BY-LAW NUMBER 2015-70**

Being a by-law to authorize an agreement  
between the Town of Arnprior and the Township of McNab/Braeside  
for the use of the Nick Smith Centre

---

**WHEREAS** a municipality may enter into an agreement with one or more municipalities or local bodies, as defined in section 19, or a combination of both to jointly provide, for their joint benefit, any matter which all of them have the power to provide within their own boundaries. 2001, c. 25, s. 20 (1);

**AND WHEREAS** the Town of Arnprior and the Township of McNab/Braeside desire to enter into an agreement for the use of the Nick Smith Centre;

**NOW THEREFORE** the Township of McNab/Braeside enacts as follows:

1. That the terms and conditions of the Recreation Agreement are set out in Schedule "A" and form part of this By-Law.
2. That the Mayor and CAO/Clerk are hereby authorized to sign the agreement attached hereto and marked as Schedule "A" and any other documentation necessary to effect this Agreement.
3. This By-Law shall come into force and take effect on the 1<sup>st</sup> day of January, 2016.

**BE IT FURTHER ENACTED**, that all By-Laws, or parts thereof, and all or any Resolutions of Council contrary thereto, or inconsistent herewith, be and the same are hereby repealed.

**READ** a first time this 23<sup>rd</sup> day of **June**, 2015.

**READ** a second time this 23<sup>rd</sup> day of **June**, 2015.

**READ** a third and final time and passed this 23<sup>rd</sup> day of **June**, 2015.

  
\_\_\_\_\_  
MAYOR

  
\_\_\_\_\_  
CAO/CLERK

**CORPORATION OF THE TOWNSHIP OF McNAB/BRAESIDE**

**BY-LAW NUMBER 2015-70**

**SCHEDULE "A"**

THIS RECREATION CENTRE USE AGREEMENT made this 9th day of June 2015.

BETWEEN:

THE CORPORATION OF THE TOWNSHIP OF MCNAB/BRAESIDE

(Hereinafter "The Township")

AND:

THE CORPORATION OF THE TOWN OF ARNPRIOR

(Hereinafter "The Town")

IN CONSIDERATION of the mutual premises, covenants, agreements and understandings hereinafter expressed the Township and the Town agree as follows:

**1. DEFINITIONS AND SCHEDULE**

1.1. Definitions: In this Agreement, unless there is something in the context inconsistent therewith:

- 1.1.1. "Agreement" means this Agreement including the Schedule hereto attached;
- 1.1.2. "Arbitration Act" means the Arbitration Act, 1991, S.O. 1991, c.17 as amended';
- 1.1.3. "Dispute" means any dispute between the parties arising from this Agreement, including but not limited to disputes relating to the interpretation, breach or enforceability of this Agreement;
- 1.1.4. "Effective Date" means January 1, 2016;
- 1.1.5. "Interim Agreement" means the written agreement between the Township and the Town for 2015/2016 described in Section 2 hereof;
- 1.1.6. "Municipal Act" means the Municipal Act, 2001, S.O. 2001. c.25 as amended;
- 1.1.7. "Municipal Recreation Committee" means the committee more particularly described in Section 7 hereof;
- 1.1.8. "Net Operating Deficit" means the net cost to the Town to operate the Recreation Centre after allowance for a twenty (20%) percent pool and efficiency reduction as illustrated on Schedule "B" hereto.
- 1.1.9. "Recreation Centre" means the recreation complex known municipally as the Nick Smith Centre, 77 James Street, Arnprior, ON and includes the programs and services carried on and provided therein by the Town during the Term and any Extended Term.
- 1.1.10. "Population Estimates" means the Renfrew County Population Estimates (or such other estimates satisfactory to the parties if the said Renfrew County estimates are no longer available) for the Town and for the Township in each year of the Term and any Extended Term;
- 1.1.11. "Renfrew County" means the Corporation of the County of Renfrew;
- 1.1.12. "Term" and "Extended Term" means the term of this Agreement as set out in Section 3 hereof.
- 1.1.13. "Town" means the Corporation of the Town of Arnprior;
- 1.1.14. "Town Council" means the Council of the Town of Arnprior;
- 1.1.15. "Town Resident" and "Town Residents" means a resident or residents of the Corporation of the Town of Arnprior;

- 1.1.16. "Township's Annual Contribution" means the Township's annual payments to the Town during the Term and any Extended Term as set out in Section 4 hereof;
  - 1.1.17. "Township Council" means the Council of the Township of McNab/Braeside;
  - 1.1.18. "Township Resident" and "Township Residents" means a resident or residents of the Corporation of the Township of McNab/Braeside; and
  - 1.1.19. "Unavoidable Delay" means a delay in the performance of an act or compliance with a covenant caused by fire, strike, lock-out, inability to procure material, restrictive laws or governmental regulations or other cause of any kind beyond the reasonable control of the party obliged to perform or comply excepting a delay caused by lack of funds or other financial reason.
- 1.2. Schedules: The Schedules to this document are part of this Agreement and consist of:
- 1.2.1. Schedule "A" – Township's Baseline Calculation After Phase-In for 2015 and estimated Township's Annual Contribution for 2016 to 2020;
  - 1.2.2. Schedule "B" – 2015 Budget Data.

## **2. RECITALS**

- 2.1. The Town is the owner of the Recreation Centre.
- 2.2. Under the Interim Agreement, the Township has agreed to pay the Town a contribution to the expenses incurred by the Town for the Recreation Centre based on the amount of the Net Operating Deficit. The Interim Agreement applies to the 2015 year and would continue to June 30, 2016 but for the provisions of Section 2.7 of the within Agreement.
- 2.3. The Township and the Town intend to update the basis for the cost-sharing of the Recreation Centre by way of a phased-in scheme over the first four (4) years of the Term, as more particularly described in this Agreement.
- 2.4. Town Residents enjoy rights, benefits, privileges and access to the Recreation Centre on such terms and conditions as are determined from time to time by the Town.
- 2.5. The Township desires to have Township Residents enjoy the same rights, benefits, privileges and access to the Recreation Centre as may be enjoyed by the Town Residents during the Term and any Extended Term.
- 2.6. The Town agrees to allow the Township Residents to enjoy the same rights, benefits, privileges and access to the Recreation Centre as may be enjoyed by the Town Residents during the Term and any Extended Term, subject to the provisions of this Agreement.
- 2.7. The Township and the Town covenant and agree that the within Agreement shall supersede and replace the Interim Agreement as of the Effective Date.
- 2.8. This Agreement is a joint undertaking between the Township and the Town as provided for under Section 20(1) of the Municipal Act.

## **3. TERM AND EXTENDED TERMS**

- 3.1. The Term of this Agreement shall be five (5) years commencing on the Effective Date, unless terminated earlier pursuant to the provisions of this Agreement.
- 3.2. The Term of this Agreement shall be automatically extended for further five (5) year periods (Extended Term) to a maximum of three (3) such extensions unless either the Town or the Township shall give written notice to the other in accordance with Section 10 hereof that this Agreement shall be terminated, such written notice to be given on or before December 31<sup>st</sup> for termination of this Agreement effective June 30<sup>th</sup> in the year following the year in which such notice of termination is given.

**4. TOWNSHIP'S ANNUAL CONTRIBUTION**

- 4.1. The Township shall pay to the Town in each year during the Term and any Extended Term the Township's Annual Contribution as and for the Township's share of the Net Operating Deficit incurred by the Town for the Recreation Centre as determined under this Agreement.
- 4.2. The Township and the Town acknowledge and agree that the Township's Annual Contribution in each year of the Term and any Extended Term shall be based on the Population Estimates, using a weight factor of one hundred (100%) percent for Town Residents and sixty (60%) percent for Township Residents, as applied to the Net Operating Deficit.
- 4.3. By way of illustration of the application of Section 4.2 above, for the 2015 year under the Interim Agreement, the Township's percentage contribution was calculated as follows:

	<u>Population</u>	<u>Weight Factor</u>	<u>Weighted Population</u>	<u>Percentage</u>
Town	8,939	100%	8939	66.1%
Township	<u>7,649</u>	60%	<u>4589</u>	33.9%
	16,588		13,528	

- 4.4. The Township and the Town acknowledge and agree that the Township's Annual Contribution shall be phased in for each year of the Term and the estimates for the Township's Annual Contribution for each year of the Term are as set out in Schedule "A" hereof.
- 4.5. The Township and the Town acknowledge and agree that the Township's Annual Contribution payments to the Town during the Term and any Extended Term under Section 4 hereof shall be due and payable as follows:
  - 4.5.1. On March 30<sup>th</sup> in each year of the Term and any Extended Term, an amount equal to fifty (50%) percent of the Township's Annual Contribution for the previous calendar year; and
  - 4.5.2. On July 31<sup>st</sup> and September 30<sup>th</sup>, in each year of the Term and any Extended Term, the Township's Annual Contribution as updated pursuant to Section 5 hereof, less the March 30<sup>th</sup> payment made pursuant to Section 4.6.1 hereof, in two (2) equal payments.

**5. ADJUSTMENTS TO TOWNSHIP'S ANNUAL CONTRIBUTION**

- 5.1. The Township and the Town agree that:
  - 5.1.1. The current calculations for 2015 of Net Operating Deficit are based on budgeted financial figures. There will be a one-time adjustment of the budgeted figures to the 2015 actual Net Operating Deficit.
  - 5.1.2. As reflected in Schedule "A" hereto, for each year of the Term (2016 to 2020) the annual increase to the Net Operating Deficit shall be capped at a maximum accumulated annual increase of one (1%) percent.
  - 5.1.3. Commencing for 2016 and in each subsequent year of the Term and any Extended Term prior to May 31<sup>st</sup> in each such year, the Township and the Town shall update the calculations under Section 4.2 having regard to the Population Estimates for the then current calendar year.
  - 5.1.4. Prior to June 30<sup>th</sup> in each of the fifth (5<sup>th</sup>) year of the Term (2020), the fifth (5<sup>th</sup>) year of the first Extended Term (2025), the fifth (5<sup>th</sup>) year of the second Extended Term (2030) and in the fifth (5<sup>th</sup>) year of the final Extended Term, the Township and the Town shall review the methodology and related information used for the purposes of this Agreement and shall discuss and, if agreed to by the Township and the Town, shall implement such amendments to this Agreement as may be acceptable to the Township and the Town.
  - 5.1.5. Without limiting the generality of the foregoing, section 5.1.3 hereof, the Township and the Town covenant and agree that minor adjustments to the calculation of the Township's Annual Contribution may be made by revising

the estimated Net Operating Deficit which is capped at a one percent (1%) level for the purposes of Schedule "A" and Section 5.1 hereof.

- 5.2. The Township and the Town further covenant and agree that during the Term and any Extended Term, the cost to the Town for the implementation of additional programs or service levels for the Recreation Centre beyond the programs or service levels in place as of the Effective Date must be approved in writing by the Township before the cost of such additional programs or service levels may be included in the calculation of the Township's Annual Contribution.

## **6. OPERATION OF THE RECREATION CENTRE**

- 6.1. The Township and the Town covenant and agree that notwithstanding Section 5.2 hereof, the Town during the Term and any Extended Term the Town shall be solely responsible for the operation of the Recreation Centre including but not limited to the determination and implementation of such programs, service levels, procedures, rules and regulations as the Town at its sole discretion deems appropriate.
- 6.2. The Township acknowledges and agrees that as is the case with the Town's Residents, Township Residents using the Recreation Centre shall be subject to such rules and regulations of the Town as may be in force during the Term and any Extended Term.

## **7. MUNICIPAL RECREATION COMMITTEE**

- 7.1. The Township and the Town acknowledge and agree that each party desires to have the Agreement continue beyond the Term and the Extended Terms and to have the operation of this Agreement successfully meet the expectations of the Township and the Town and the needs of the Town Residents and the Township Residents.
- 7.2. The Township and the Town further acknowledge and agree that to achieve the desires, expectations and needs described in Section 7.1 above, it is necessary to revisit and review periodically the operation and performance of the Agreement so as to ensure the methodology and relevant assumptions which formed the basis of the Agreement are current and working to the satisfaction of the parties during the Term and any Extended Term and to discuss at a high level mutually beneficial ways to provide better recreation services to Town Residents and Township Residents..
- 7.3. In order to undertake the reviews and effect the discussions described in Section 7.2 above, the Township and the Town agree to establish the Municipal Recreation Committee to carry out such reviews.
- 7.4. The Township and the Town acknowledge and agree that the Municipal Recreation Committee shall consist of:
- 7.4.1. Two (2) members appointed by the Township Council; and
- 7.4.2. Two (2) members appointed by the Town Council.
- 7.5. The Municipal Recreation Committee shall operate during the Term and any Extended Term and each party may from time to time remove and substitute that party's representatives on the Municipal Recreation Committee by giving forty-eight (48) hours advance notice in writing of any such change in representation to the other parties.
- 7.6. The Municipal Recreation Committee shall meet on at least one (1) occasion prior to May 31<sup>st</sup> in each calendar year of the Term and any Extended Term, at which time the adjustments under Section 5.1.1 and 5.1.3 hereof shall be undertaken.
- 7.7. The Municipal Recreation Committee shall act under Section 9.1. in the event of a Dispute.

## **8. INTEREST**

- 8.1. Interest calculated at a rate that is two percent (2%) higher than the then current chartered bank prime lending rate shall be payable by the Township to the Town on all sums of money payable to the Town pursuant to this Agreement which are not paid on the due dates, calculated from such due dates.

## 9. DISPUTE RESOLUTION

- 9.1. In the event of a Dispute between the parties with respect to the interpretation of this Agreement or their obligations thereunder, the parties shall make good faith efforts to resolve the Dispute by negotiation.
- 9.2. In the event that negotiations do not lead to a resolution of the Dispute, the parties agree that alternative dispute resolution processes such as mediation, appointment of a neutral third party evaluator or arbitration are preferable to litigation as a way to resolve Disputes that may arise under this Agreement and they agree to give good faith consideration to having resort to an alternative dispute resolution process before initiating legal proceedings to deal with any such Disputes.
- 9.3. Either party may, at any time, give written notice of a Dispute to the other.
- 9.4. No later than ten (10) days after the delivery of a notice of a Dispute, the parties shall meet and attempt, in good faith, to resolve the Dispute.
- 9.5. If the Dispute is not resolved within thirty (30) days of the delivery of a notice of a Dispute any party may, by giving written notice to the other party, require that the Dispute be submitted to mediation or arbitration and the parties agree that notice requiring arbitration may be given whether or not a mediation is ongoing. If notice requiring arbitration is given while mediation is ongoing, the parties shall cease all mediation activities and proceed with arbitration.
- 9.6. Mediation of a Dispute shall be subject to the following terms and conditions:
  - 9.6.1. The party giving a notice of mediation shall include the names of two (2) individuals to act as mediator in the notice. After receiving the notice of mediation, the other party shall within five (5) business days submit the names of two (2) individuals to act as mediator. If the party fails to submit names within five (5) business days that party shall be deemed to accept as a mediator, the persons selected by the other party. Individuals submitted to act as mediator shall be qualified and experienced professional mediators whose mediation practice is based in Ontario.
  - 9.6.2. A single individual shall be unanimously chosen by the parties from the names submitted, provided however that if the parties are unable to reach agreement on the selection of a mediator within five (5) days after the last party has provided the names of its proposed mediators, the mediator shall be selected at random by draw from among the mediators proposed by the parties.
  - 9.6.3. Not more than ten (10) days after the date of the appointment of the mediator, each party shall submit to the mediator and to the other party a without prejudice written mediation brief of not more than ten (10) pages in length setting out the party's position concerning the matters involved in the Dispute.
  - 9.6.4. The mediation shall be attended by the representatives of the parties with full authority to settle the Dispute. A party may be accompanied to the mediation by its lawyer provided that it gives the other party written notice at least three (3) business days in advance of its intention to do so.
  - 9.6.5. Any party or the mediator shall be entitled to withdraw from the mediation at any time.
  - 9.6.6. The mediation shall end on the earlier of (a) the date that the parties enter into a binding settlement agreement with respect to the Dispute (b) the date that any party or the mediator withdraws from the mediation, or (c) at 5:00 p.m. (Eastern time) on the day that is the 30<sup>th</sup> day after the notice of mediation was received in accordance with the terms of this Agreement; and
  - 9.6.7. The fees and expenses of the mediation shall be borne as specified in a settlement, if a settlement is obtained. If no settlement is obtained, the mediator's fees and expenses shall be as specified in the notice issued by the mediator stating that the mediation has failed. Each party shall bear its own expenses of the mediation whether or not it is successful.

- 9.7. Arbitration of a Dispute shall be subject to the following terms and conditions:
- 9.7.1. The Dispute shall be determined by the provisions of the Arbitrations Act by a sole arbitrator agreed upon by the parties, or failing agreement, appointed by a judge of the Ontario Superior Court of Justice upon the application of either of the parties; and
  - 9.7.2. Any determination by arbitration shall include a determination as to payment of the costs of the arbitration and shall be binding upon the parties, who shall not have any right of appeal from such determination.
- 9.8. The negotiations and other settlement efforts of the parties shall, in all respects, be kept confidential and shall be strictly without prejudice. All information provided, documents disclosed or statements made in the course of those negotiations and settlement efforts, including without limitation, any admission, view, suggestion, notice, response, discussion, position or settlement proposal, shall be held in strict confidence by the parties and, unless there is a legal requirement that such information be revealed, it shall not be subject to disclosure through discovery or any other process or relied upon by any party and shall not be admissible into evidence for any purpose, including impeaching credibility, in any subsequent proceedings except as required by law.

**10. NOTICE**

Any demand or notice to be given pursuant to this Agreement shall be properly made and given if made in writing and either delivered to the party for whom it is intended to the address as set out below or sent by prepaid registered mail addressed to such party as follows:

where the Township is the intended recipient:

2508 Russett Drive  
R.R. #2  
Arnprior, Ontario  
K7S 3G8

Attention: CAO/Clerk

where the Town is the intended recipient:

105 Elgin Street W.  
Arnprior, ON  
K7S 0A8

Attention: Chief Administrative Officer

Or such other addresses as the parties may from time to time notify in writing, and any demand or notice so made or given shall be deemed to have been properly made or given and received on the day on which it shall have been so delivered or, if mailed, then, in the absence of any interruption in postal service affecting the delivery or handling thereof, on the day following five business days following the date of mailing.

**11. FURTHER ASSURANCES**

- 11.1. Each party shall execute and deliver such further documents and do such other things as reasonably may be required from time to time to give effect to this Agreement.

**12. WAIVER**

- 12.1. The failure of any party to this Agreement to enforce any provision or any rights in respect thereof or to insist upon strict compliance or adherence to any term of this Agreement shall not be considered a waiver of such provision, right, term, covenant or obligation or in any way affect the validity of this Agreement or deprive the applicable



party of the right to insist upon strict compliance or adherence to that provision, right term, covenant or obligation.

12.2. The exercise of any right under this Agreement shall not preclude or prejudice any party from exercising any other right it may have under this Agreement, irrespective of any previous action or proceeding taken by it hereunder.

12.3. Any waiver by any party of the performance of any provision, right, term, covenant or obligation in this Agreement shall be effective only if it is in writing and notice is provided in accordance with Clause 10 hereof.

**13. NO JOINT VENTURE OR PARTNERSHIP**

13.1. Nothing contained herein shall create or be deemed to create a joint venture or partnership between the parties hereto.

**14. SEVERABILITY**

14.1. If any provision of this Agreement is illegal or unenforceable, such provision shall be deemed to be severable from the remaining provisions of this Agreement and shall not invalidate or render unenforceable the remainder of this Agreement.

**15. AMENDMENTS, MODIFICATION BY WRITTEN AGREEMENT**

15.1. No amendment, supplement, waiver or consent provided for by the provisions of this Agreement shall be effective unless in writing and signed by the parties against whom enforcement of the amendment, supplement, waiver or consent is sought.

15.2. Without limiting the generality of the foregoing Section 15.1, the parties acknowledge and agree that no amendment or modification of the Agreement shall be effective unless consented to by the Township Council and the Town Council.

**16. TIME OF ESSENCE**

16.1. Time shall be of the essence of this Agreement.

**17. UNAVOIDABLE DELAY**

17.1. If there is an Unavoidable Delay in the performance of an act or compliance with a covenant or condition, performance or compliance during the period of Unavoidable Delay shall be excused and the period for the performance or compliance shall be extended for a period equal to the period of the Unavoidable Delay.

**18. GOVERNING LAW**

18.1. This Agreement shall be construed under the laws of the Province of Ontario.

**19. ENTIRE AGREEMENT**

19.1. The parties acknowledge and agree that this Agreement constitutes the entire agreement between the parties hereto and there are no representations or warranties, oral or otherwise, except as are herein contained.

**20. SUCCESSORS**

20.1. This Agreement shall bind and benefit the parties hereto and the parties' successors.

**21. INTERPRETATION**

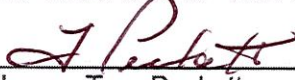
21.1. In this Agreement, unless the context requires otherwise, words importing the singular include the plural; any reference to the Township includes the servants, employees, agents, officers and invitees of the Township and all others over whom the Township might reasonably be expected to exercise control any reference to the Town includes the servants, employees, agents, officers and invitees of the Town and all others over whom the Town might reasonably be expected to exercise control; person

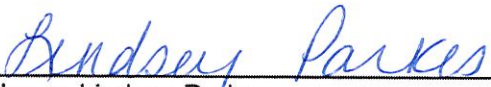
includes any individual, firm or corporation; hereof, herein, hereunder and similar expressions used in any Section relate to the whole of this Agreement and not that Section only.

IN WITNESS WHEREOF the parties hereto have duly executed this Agreement.

Dated at Arnprior, Ontario, this 23 day of ~~July~~ June, 2015

**THE CORPORATION OF THE TOWNSHIP OF McNAB/BRAESIDE**

Per:   
Name: Tom Peckett  
Title: Mayor

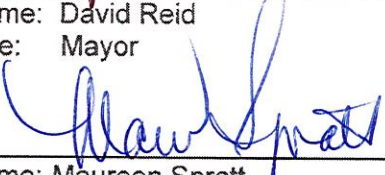
Per:   
Name: Lindsey Parkes  
Title: CAO/Clerk

We have authority to bind the Township.

Dated at Arnprior, Ontario, this 25<sup>th</sup> day of June, 2015

**THE CORPORATION OF THE TOWN OF ARNPRIOR**

Per:   
Name: David Reid  
Title: Mayor

Per:   
Name: Maureen Spratt  
Title: Town Clerk  
We have authority to bind the Town

**SCHEDULE "A"**

## 1. Township's Baseline Calculation for 2015 (all figures rounded):

Net Operating Deficit: \$647,628.00

Town Portion: (66.1%): \$428,082.00

Township Portion Before Phase-In (33.9%): \$219,546.00

Township's Baseline Calculation After Phase-in (75% x \$219,546.00) = \$164,660.00

## 2. Calculation of Estimated Township's Annual Contribution for years 2016 to and including 2020 (subject to Section 5 Adjustments) each year:

<b>Year</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
Net Operating Deficit	\$654,104.00	\$660,645.00	\$667,251.00	\$673,924.00	\$680,644.00
Town Portion (66.1%)	\$432,363.00	\$436,686.00	\$441,053.00	\$445,464.00	\$449,918.00
Township Portion before Phase-in (33.9%)	\$221,741.00	\$223,959.00	\$226,198.00	\$228,460.00	\$230,745.00
Township Annual Contribution After Phase-In	(80% x \$221,741) \$177,393.00	(85% x \$223,959) \$190,365.00	(90% x \$226,198) =\$203,578.00	(95% x \$228,460) =\$217,037.00	(100% x \$230,745) =\$230,745.00

**SCHEDULE "B"****Table 1 – 2015 Budgeted Amounts**

DESCRIPTION	REVENUES	EXPENSES	TOTAL NET COSTS
Swimming Pool	\$ 216,000	\$ 626,850	\$ (410,850)
Arenas (A & B)	512,000	558,290	(46,290)
Programs	160,600	273,450	(112,850)
Community Hall	72,000	182,050	(110,050)
Nick Smith Centre Administration	18,750	220,910	(202,160)
<b>TOTAL</b>	<b>\$ 979,350</b>	<b>\$ 1,861,550</b>	<b>\$ (882,200)</b>

**Table 2 – Costing Model with 2015 Budgeted Amounts**

DESCRIPTION	POOL	ARENAS	PROGRAMS	Total
Revenues	(216,000)	(512,000)	(160,600)	(888,600)
Direct Costs	626,850	558,290	273,450	1,458,590
Total Net Direct Costs	410,850	46,290	112,850	569,990
<u>Additions</u>				
Add: Community Hall Net Costs	-	-	110,050	110,050
Add: NSC Admin Net Costs	181,689	20,471	-	202,160
	181,689	20,471	110,050	312,210
<u>Removals</u>				
Less: 50% of Community Hall Net Cost	-	-	(55,025)	(55,025)
Less: Cost of Arnprior Specific Program	-	-	(17,640)	(17,640)
	-	-	(72,665)	(72,665)
<b>TOTAL ASSIGNED COSTS</b>	<b>592,539</b>	<b>66,761</b>	<b>150,235</b>	<b>809,535</b>
Less: 20% Pool & Eff. Reduction				(161,907)
<b>NET OPERATING DEFICIT</b>				<b>647,628</b>

**Table 3 – 2015 Budget Program Amounts**

PROGRAMS	COST CENTRE	REVENUE	EXPENSE	TOTAL
<u>NSC Related Programs (Included)</u>				
Yoga	457	\$ (6,000)	\$ 6,200	\$ 200
Pilates	459	\$ (6,000)	\$ 3,800	\$ (2,200)
Zumba	463	\$ (11,500)	\$ 10,400	\$ (1,100)
Fitness Centre	465	\$ (1,600)	\$ 600	\$ (1,000)
Little People	470	\$ (11,000)	\$ 12,500	\$ 1,500
Public Skating	478	\$ (5,000)	\$ 2,300	\$ (2,700)
Hockey School	480	\$ (17,000)	\$ 11,000	\$ (6,000)
Karate	482	\$ (3,000)	\$ 1,500	\$ (1,500)
Ball Hockey	467	\$ (3,600)	\$ 1,000	\$ (2,600)
Youth	456	\$ (35,800)	\$ 131,410	\$ 95,610
Summer Day Camps	476	\$ (25,000)	\$ 40,000	\$ 15,000
<b>TOTAL PROGRAMS - INCLUDED</b>		<b>\$ (125,500)</b>	<b>\$ 220,710</b>	<b>\$ 95,210</b>
<u>Other Programs (Not included)</u>				
Gazebo	440	\$ -	(Note 1)	\$ -
Ball Field	441	\$ -	(Note 1)	\$ -
Communities in Bloom	460	\$ -	\$ 6,000	\$ 6,000
Canada Day	461	\$ -	\$ 9,000	\$ 9,000
New Programs	469	\$ (10,000)	\$ 7,600	\$ (2,400)
Special Events	473	\$ (17,000)	\$ 25,000	\$ 8,000
Beach Volleyball	475	\$ (3,500)	\$ 800	\$ (2,700)
Senior Citizens	471	\$ -	\$ 200	\$ 200
Orienteering	466	\$ (4,600)	\$ 4,140	\$ (460)
<b>TOTAL PROGRAMS - NOT INCLUDED</b>		<b>\$ (35,100)</b>	<b>\$ 52,740</b>	<b>\$ 17,640</b>
<b>TOTAL PROGRAMS</b>		<b>\$ (160,600)</b>	<b>\$ 273,450</b>	<b>\$ 112,850</b>

Note 1 - Expenses for both the Gazebo and McLean Ball Fields are included under the parks budget.